

**MINUTES OF THE MEETING
OF
MONTROSE MANAGEMENT DISTRICT
BOARD OF DIRECTORS**

December 10, 2012

Determine quorum; call to order.

The Board of Directors of the Montrose Management District held a meeting on Monday, December 10, 2012, at 12:00 p.m. Noon at 401 Branard Street, 2nd Floor, Room 106, Houston, TX 77006, inside the boundaries of the District, and open to the public. Chairman Wynn called the meeting to order at 12:04 p.m., and the roll was called of the duly appointed members of the Board, to wit:

Position 1: Claude Wynn, <i>Chairman</i>	Position 9: Kathy Hubbard, <i>Treasurer</i>
Position 2: Dana Thorpe	Position 10: Michael Grover
Position 3: Randy Mitchmore, <i>Vice Chairman</i>	Position 11: Bobby Heugel
Position 4: Cassie Stinson, <i>Secretary</i>	Position 12: Brad Nagar, <i>Ass't Sec'y</i>
Position 5: Lane Llewellyn	Position 13: Tammy Manning
Position 6: Nebo Bandovic (pending)	Position 14: David Robinson
Position 7: Vacant	Position 15: Randall Ellis
Position 8: Robert Jara	

and all of the above were present with the exception of Directors Heugel, Manning and Mitchmore, thus constituting a quorum. Also present at the meeting were Bill Calderon, Susan Hill, Josh Hawes, Gretchen Larson and Ray Lawrence, all of Hawes Hill Calderon, L.L.P.; Clark Lord, Bracewell & Giuliani, L.L.P.; Patricia Hall, Equi-Tax, Inc.; and Darrell Hawthorne, Municipal Accounts and Consulting, L.P. Others present were Officer Victor Becerra, Houston Police Department; Dennis Beedon, District business ambassador; Daphne Scarbrough, Richmond Avenue Coalition; Allen Ueckert, Museum Area Municipal Association; Barry Abrams, Blank Rome, L.L.P.; and Brian Toland, McCall Gibson Swedlund Barfoot, P.L.L.C.

Approve minutes of meeting held November 12, 2012.

Upon a motion duly made by Director Nagar and being seconded by Director Stinson, the Board voted unanimously to approve the minutes of its meeting held November 12, 2012.

Receive public comments.

Ms. Scarbrough said that notices of foreclosure on properties are being received, although the District had stated previously that it would not foreclose on properties. She asked whether the District's audit report is posted online on the District's website and whether it is available to the public.

Mr. Ueckert spoke in favor of an \$8,000.00 funding request by the Museum Area Municipal Association (MAMA) for improvements to Bell Park. No action was taken.

Receive District's Monthly Assessment Collection Reports and Billing and Assessment Summaries, Lawsuit and Arbitration Status Details, and Delinquent Assessment Reports.

The Report was postponed until later in the meeting.

Receive and consider Montrose Management District's monthly financial report and pay invoices.

Mr. Hawthorne reviewed the financial statements included in the Board agenda materials. He also distributed a report titled, "Montrose Management District Quarterly Investment Inventory Report," for the period ended September 30, 2012, hereby attached as Exhibit A. Mr. Calderon noted that the invoices presented for payment have been reviewed by the Finance Committee. He said that an additional invoice is being presented today for payment to Mr. Tony Huffman in conjunction with the holiday decorating project. Upon a motion duly made by Director Nagar and being seconded by Director Llewellyn, the Board voted unanimously to approve the Montrose Management District's monthly financial report and pay invoices.

Receive proposal from Mark M. Burton PLLC to prepare end-of-year financial reports.

Mr. Calderon suggested that this agenda item should be considered together with the following agenda item, since both are audit-related. He said that the Board is being asked to consider approval of two letters of agreement: (1.) Mark M. Burton, P.L.L.C., to prepare the end-of-the-year financial reports; and (2.) McCall Gibson Swedlund Barfoot, P.L.L.C. for preparation of the FY 2012 audit.

Receive proposal to engage McCall Gibson Swedlund & Barfoot PLLC for District's annual audit report.

Mr. Toland addressed the Board and reviewed the audit proposal as included in the Board agenda materials. Upon a motion duly made by Director Grover and being seconded by Director Llewellyn, the Board voted unanimously to approve the proposals from both Mark M. Burton, P.L.L.C., and McCall Gibson Swedlund Barfoot, P.L.L.C.

Receive Executive Director's Monthly Report on District initiatives.

Mr. Calderon briefed the Board. He said that there are reports on each of the committees' activities included in the Board agenda materials, and he reviewed the highlights.

He reported that the Business and Economic Development Committee met on November 28, 2012 and that the Committee has completed its planning process for the coming year.

Mr. Lawrence added that priorities and an Action Plan have been established for economic development initiatives.

Mr. Calderon said that the Marketing and Business Relations Committee met on November 28, 2012. He said that the Committee tabled making a recommendation for retaining the services of a marketing and public relations agency until next year.

Ms. Larson reported that the Recycling and Event Subcommittee met December 4, 2012 and is recommending that upcoming recycling events should be held bi-annually in the spring and the fall, rather than quarterly. She said that a recycling mixer will be held this month at Bradshaw-Carter.

Mr. Calderon reported that the Mobility and Visual Improvements Committee met November 19, 2012 and that the Committee is working closely with Kudela & Weinheimer on the District's banner signage initiative. He said the Committee received and recommends approval of an \$8,000 funding request from the Museum Area Municipal Association (MAMA), and he reviewed highlights of the request.

He said that a report from the Public Safety Committee will follow later in the meeting.

Mr. Calderon said that all of the proposed FY 2013 budgets have been discussed at the Committee level.

Chairman Wynn asked about progress on the proposed re-lighting project for the six bridges over Highway 59. Mr. Calderon reported that a grant application in the amount of \$1.6 million has been submitted to TxDOT for review and consideration. He said that there is strong community support for the project, noting that the District's application included letters of support from the Houston Medical Center, Rice University, the South Main Coalition, the Montrose Boulevard Conservancy, the Museum District, Neartown Association, Houston-Galveston Area Council (HGAC) and the City of Houston's Mayor and Director of Public Works. Chairman Wynn thanked Mr. Calderon, Director Robinson and Mr. Josh Hawes for their extensive work on preparing the application. No action was taken.

Consider FY 2013 District Budget

Mr. Calderon distributed a document titled, "Montrose Management District, Profit & Loss Budget vs. Actual, Total Zone," dated December 10, 2012, hereby attached as Exhibit B. He said the total proposed budget for FY 2013 is \$1,987,518.00. Upon a motion duly made by Director Nagar and being seconded by Director Grover, the Board voted unanimously to approve the FY 2013 District budget.

Receive District's Monthly Assessment Collection Reports and Billing and Assessment Summaries, Lawsuit and Arbitration Status Details, and Delinquent Assessment Reports.

Ms. Hall presented the Report. She reported that the 2011 assessments are 98% collected to date on both the East and West sides of the District. She said there are no properties with uncertified 2011 property values within the District. She also noted that the District's Top Ten Assessment Payers and the Ten Largest Delinquent Accounts are listed in the Board agenda materials. Mr. Hawes said that the monthly status report on delinquent accounts from the District's collections firm Perdue Brandon is being revised at the request of the Finance Committee.

Mr. Calderon reported that two Supplemental Assessment Roll public hearings were conducted recently, one hearing for each side of the District. He said that reports on these hearings are expected to be presented to the Board at its next meeting. He added that notices of assessments are being distributed as normal. No action was taken.

Receive Marketing and Business Relations Committee report;

Mr. Calderon said there are no Board action items from this Committee. No action was taken.

Receive report from the Public Safety Committee.

Committee Chair Nagar asked Officer Becerra to present the November, 2012 Security Patrol Report. Officer Becerra said that a total of 80 arrests were made during the month. Chairman Wynn asked about the effectiveness of distributing "report cards" on vehicles in parking lots to prevent motor vehicle break-ins. Officer Becerra said that it typically works in those areas for the short-term, while break-ins tend to increase in other areas. Committee Chair Nagar inquired about the recent increase in bicycle thefts. Officer Becerra said that bicycles that are parked outside will continue to be targets for theft.

Officer Becerra reviewed the schedules for the security patrol shifts. He reviewed crime statistics during the recent Montrose Crawl event. Director Robinson commented on an increase in criminal activity in the Cherryhurst Community. Officer Becerra said there are issues with parole violators loitering in Hyde Park. Officer Becerra added that the Storefront will be initiating an apartment Positive Interaction Program (PIP) next year. No action was taken.

Receive report from the Mobility and Visual Improvements Committee

a.) Consider request from Museum Area Municipal Association concerning Bell Park Restoration.

Director Stinson recused herself from the meeting, stating that she is the current president of the Museum Area Municipal Association (MAMA). Director Robinson presented the request for funding in the amount of \$8,000.00. Mr. Calderon explained that the District's funding would be contingent on MAMA's obtaining matching funds; on approval of the restoration project by the appropriate City departments including the Houston Parks Board and the Houston Parks and Recreation Department; and on its developing watering

and maintenance agreements for the property. There was discussion about the District receiving recognition for its funding, after which Director Grover suggested that the motion be amended to include recognition for the District in the form of a physical marker to be placed in the park, and that the funding shall be granted to MAMA based on the other contingencies as described. There was brief discussion about the project's timeline, which is anticipated to take place in Spring, 2013. Upon a motion duly made by Director Grover and being seconded by Director Nagar, the Board voted unanimously to approve the amended motion for the funding request in the amount of \$8,000.00 in matching funds from the Museum Area Municipal Association concerning the Bell Park restoration.

Convene in Executive Session pursuant to Section 551.071, Texas Government Code, to conduct a private consultation with attorney to discuss litigation, and matters related to the same.

The Board entered into Executive Session at 12:49 p.m.

Reconvene in Open Session and authorize appropriate action by legal counsel related to Item #13 on the agenda.

The Board reconvened in Open Session at 1:12 p.m. No action was taken.

Announcements.

Mr. Calderon announced that the Public Safety Committee will meet on December 14, 2012 and said that it will be the final District committee meeting held this year.

Adjourn.

There being no further business to come before the Board, Chairman Wynn adjourned the meeting at 1:14 p.m.



Carrie B. Stinson

Secretary, Board of Directors
Montrose Management District

List of Exhibits:

- Exhibit A: "Montrose Management District Quarterly Investment Inventory Report," for the period ended September 30, 2012
- Exhibit B: "Montrose Management District, Profit & Loss Budget vs. Actual, Total Zone," dated December 10, 2012



MUNICIPAL ACCOUNTS
& CONSULTING, L.P.

Montrose Management District

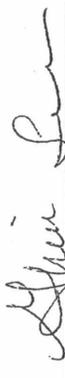
Quarterly Investment Inventory Report Period Ending September 30, 2012

BOARD OF DIRECTORS
Montrose Management District

Attached is the Quarterly Investment Inventory Report for the
Period ending September 30, 2012.

This report and the District's investment portfolio are in compliance with the
investment strategies expressed in the District's investment policy, and the
Public Funds Investment Act.


Mark M. Burton
(Investment Officer)


Ghia Lewis
(Investment Officer)

COMPLIANCE TRAINING

"HB 675 states the Investment Officer must attend at least one training seminar for (6) six hours
Within twelve months of taking office and requires at least (4) four hours training within each (2)
two year period thereafter.

INVESTMENT OFFICERS

Mark M. Burton

CURRENT TRAINING

September 14, 2002 (McCall, Gibson 6 Hours)
September 13, 2003 (McCall, Gibson 4 Hours)
October 1, 2005 (McCall, Gibson 4 Hours)
October 26, 2007 (UNT 10 Hours)
October 26, 2009 (Texpool Academy 10 Hours)
November 5, 2011 (Texpool Academy 10 Hours)

September 13, 2003 (McCall, Gibson 6 Hours)
September 23, 2007 (McCall, Gibson 4 Hours)
October 26, 2009 (Texpool Academy 10 Hours)
October 25, 2011 (Texpool Academy 10 Hours)

Ghia Lewis

Montrose Management District

Summary of Money Market Funds

07/01/2012 - 09/30/2012

Date	Description	Begin Balance	Cash Added	Cash Withdrawn	Int. Earned	End Balance
07/01/2012		305,708.82				
07/02/2012	TO CHECKING					
07/06/2012	To Checking			(9,825.00)		
07/12/2012	From Tradition XXXXX1135		49,899.57	(36,900.00)		
07/12/2012	Assessments		1,176.14			
07/16/2012						
07/17/2012	Assessments		1,291.30	(10.00)		
07/20/2012	Assessments		102.46			
07/30/2012	Assessments		1,431.16			
07/31/2012						
08/01/2012	Assessments		1,457.28		65.54	
08/01/2012	To Checking			(16,100.00)		
08/09/2012	Assessments		4,074.61			
08/13/2012	To Checking			(20,970.00)		
08/14/2012	Assessments		2,183.19			
08/15/2012						
08/22/2012	CD Interest XXXXX0753				(10.00)	
08/28/2012	Assessments		102.68			
08/29/2012	Assessments		808.08			
08/30/2012	To Checking		2,230.56			
08/31/2012				(9,627.09)		
09/05/2012	Assessments		814.88			61.39
09/10/2012	To Checking			(19,254.17)		
09/10/2012	To Checking			(4,312.94)		
09/11/2012	To Checking			(3,831.58)		
09/12/2012	Assessments		2,286.20			
09/17/2012	Assessments		683.30			

Methods Used For Reporting Market Values

certificates of Deposits: Face Value Plus Accrued Interest
 securities/Diser Government Obligations: Market Value Quoted by the Seller of the Security and Confirmed in Writing
 public Fund Investment Pool/NM Accounts: Balance = Book Value = Current Market

Montrorse Management District
Summary of Money Market Funds
 07/01/2012 - 09/30/2012

Fund: Operating		Financial Institution: COMPASS BANK-PREMIER		Account Number: XXXX2086		Date Opened: 03/20/2012		Current Interest Rate: 0.20%	
Date	Description	Begin Balance	Cash Added	Cash Withdrawn	Int. Earned	End Balance			
08/31/2012					88.93				
09/05/2012	Assessments		2,835.81						
09/10/2012	To Checking			(40,745.83)					
09/10/2012	To Checking			(9,127.06)					
09/10/2012	To Checking			(8,108.42)					
09/12/2012	Assessments		720.56						
09/17/2012					(10.00)				
09/24/2012	Assessments		1,701.87						
09/30/2012					0.00				
Totals for Account XXXX2086:		\$561,993.43	\$27,811.95	(\$256,542.49)	\$194.46	\$333,457.35			
Totals for Operating Fund:		\$867,702.25	\$99,477.58	(\$377,393.27)	\$321.39	\$590,107.95			

Methods Used For Reporting Market Values

certificates of Deposits: Face Value Plus Accrued Interest
 counties/Direct Government Obligations: Market Value Quoted by the Seller of the Security and Confirmed in Writing
 Public Fund Investment Pool/NAV Accounts: Balance = Book Value = Current Market

Montrose Management District
Detail of Pledged Securities

07/01/2012 - 09/30/2012

Financial Institution: COMPASS BANK-PREMIER

Security: FHLMC CUSIP: 3137A5UQ5	Par Value:	300,000.00	Maturity Date:	07/15/2040	Pledged:	06/15/2012	Released:	Amount Released:
	Date	Value						
	07/31/2012	294,951.93						
	08/31/2012	292,171.91						
	09/30/2012	286,590.80						

Security: FNMA CUSIP: 31371LPU7	Par Value:	7,750,000.00	Maturity Date:	05/01/2014	Pledged:	06/12/2012	Released:	Amount Released:
	Date	Value						
	07/31/2012	453,720.08						
	08/31/2012	422,144.11						
	09/30/2012	387,756.38						

Financial Institution: PROSPERITY BANK

Security: Fannie Mae CUSIP: 31410G558	Par Value:	678,313.88	Maturity Date:	04/01/2021	Pledged:	09/01/2008	Released:	Amount Released:
	Date	Value						
	07/31/2012	211,271.70						
	08/31/2012	205,468.10						
	09/30/2012	197,691.23						

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Security: FN 778983 CUSIP: 31416XHX1	Par Value:	98,828.00	Maturity Date:	01/01/2021	Pledged:	02/08/2011	Released:	Amount Released:
	Date	Value						
	07/31/2012	72,912.17						
	08/31/2012	70,805.36						
	09/30/2012	67,883.25						

Security: FNMA CUSIP: 3138A2CF4	Par Value:	1,210,000.00	Maturity Date:	12/01/2025	Pledged:	02/28/2011	Released:	Amount Released:
	Date	Value						
	07/31/2012	947,218.75						
	08/31/2012	911,995.98						
	09/30/2012	882,724.77						

Methods Used For Reporting Market Values

Face Value Plus Accrued Interest
 Market Value Quoted by the Seller of the Security and Confirmed in Writing
 Balance = Book Value = Current Market

Features of Deposits:
 Securities/Direct Government Obligations:
 Public Fund Investment Pool/NM-Accounts:

Massachusetts Management Division
 Profile of Towns (Budgetary) - Fiscal Year 2013

Sources of Funds	Dec 11	Actual FY2011 Sources and Uses	Approved FY2011 Budget	Approved FY2011 Budget By Total	Proposed FY2012 Budget By Zone	Proposed FY2012 Budget By Total	Proposed by Zone for 2013	%	Proposed FY 2013 Budget	% in Plan	% allocated
Sources of Funds											
14100-1 - Assessments	92,146.78	944,078.78	865,825.88	1,282,305.08	898,905	68%	888,245	68%	131,256.5		
14110 - Assessments	56,296.16	344,318.58	416,479.20	(69,740.00)	424,772	32%	424,319	32%	27,000		
14112-1 - Assessment Refunds	0.38	9.57	(8,900.00)	(17,978)	(17,978)		18,272				
14112 - Assessment Refunds	0.00	22,465.37	(60,840.00)		0		8,728				
14310-1 - Penalties & Interest	186.51	20,258.11	10,000.00	20,000.00	15,000		25,000		25,000		
14310 - Penalties & Interest	171.82	10,510.49	10,000.00	10,000.00	10,000		25,000		25,000		
14370-1 - Interest Earned on Temp. Inv	129.27	312.65	500.00	750.00	320		406		600		
14370 - Interest Earned on Temp. Inv	999.13	999.13	250.00	250.00	250		194		100		
14380-1 - Interest	0.00	9.60	170.00	255.00	10		100		100		
14380 - Interest	7.31	75.68	85.00		100						
14390-1 - Ending FY 2011 Fund Balance		0.00	0.00	333,338.73	201,973		532,140		121,170 *		
14390 - Ending FY 2011 Fund Balance	27,778.23	333,338.73	333,338.73	330,167	330,167				121,170		
Total Sources of Funds	177,715.59	1,676,576.69	1,566,908.81	1,566,908.81	1,855,023		1,486,434		1,486,435		
Marketing											
16124-1 - Marketing & Public Rel M	1,012.82	11,141.02	12,153.79	18,000.00	24,541		36,138		36,138		
16124 - Marketing & Public Rel Mgn	487.18	7,593.88	5,846.21	11,597	11,597		11,597		11,597		
16125-1 - Marketing & Public Relat	337.61	14,114.61	47,264.74	140,000.00	141,795		208,800		188,632		
16125 - Marketing & Public Relation	162.39	6,789.39	92,735.26	8,000.00	67,005		88,768		88,768		
16131-1 - Web Site Development	8,096.40	20,613.87	5,401.68	8,000.00	35,313		52,000		14,400		
16131 - Web Site Development	3,894.53	10,165.71	2,598.32		16,687		4,608		4,608		
16140-1 - Web Site Main./Host/I.T.	168.80	1,856.80	4,051.26	6,000.00	4,075		6,000		6,000		
16140 - Web Site Main./Host/I.T.	81.20	1,143.20	1,948.74	1,925	1,925		1,920		1,920		
Total Marketing	73,418.00	172,000.00	172,000.00	172,000.00	302,938		302,938		333,938		
Business Development											
16135-1 - Economic Development Se	675.21	7,427.31	8,102.53	12,000.00	8,149		12,000		25,840	20	3%
16135 - Economic Development Serv	324.79	3,572.69	3,897.47	3,851	3,851		12,160		12,160		
16141-1 - GIS Services	168.80	0.00	0.00	0.00	10,866		16,000		8,160		
16141 - GIS Services	81.20	0.00	0.00	0.00	5,134		3,840		3,840		
Total Business Development	14,240.93	11,000.00	12,000.00	12,000.00	28,000		28,000		50,000		
Creation and Petition Services											
16520-1 - Dissolution Petitions	0.00	0.00	0.00	0.00	27,164		40,000		40,000		
16520 - Dissolution Petitions	0.00	0.00	0.00	0.00	12,836						
16500 - Hawes Hill Calderon	0.00	66,251.14	66,300.00	66,300.00	0		68,000		100,000		
16510 - Vinson & Elkins	0.00	55,667.81	69,345.13	69,345.13	0		32,000		150,000		
16515 - Equi Tax	0.00	6,770.96	6,771.00	6,771.00	0		15,000		15,000		
Total HCID 11 Creation Costs	0.00	128,689.91	142,416.13	142,416.13	40,000		40,000		40,000		
Mobility & Transportation											
17001-1 - Transportation Inv. Contra	0.00	120,584.79	80,000.00	80,000.00	0		27,200		40,000	18	15%
17001 - Transportation Inv. Contract	0.00	0.00	0.00	0.00	0		12,800		12,800		
17010-1 - Engineering Services	0.00	0.00	0.00	0.00	14,601		21,500		100,000		
17010 - Engineering Services	0.00	0.00	0.00	0.00	6,899		32,000		32,000		
17020-1 - Bridge Lighting Maint.	0.00	0.00	0.00	0.00	10,186		15,000		15,000		
17020 - Bridge Lighting Maint.	0.00	0.00	0.00	0.00	4,814		4,814		4,814		
17030-1 - Mobility Projects	0.00	0.00	0.00	0.00	67,910		150,000		150,000		
17030 - Mobility Projects	0.00	0.00	0.00	0.00	32,090		32,090		32,090		

	Actual FY2011 Sources and Uses	Approved FY2011 Budget	Approved FY2011 Budget By Total	Proposed FY2012 Budget By Zone	Proposed FY2012 Budget By Total	Proposed by Zone for 2013	Proposed FY 2013 Budget	% in Plan	% allocated
Dec 11	0.00	80,000.00	80,000.00	136,500	136,500	290,000	290,000		
Total Mobility & Transportation									

	Dec 11	Actual FY2011 Sources and Uses	Approved FY2011 Budget	Approved FY2011 Budget By Total	Proposed FY2012 Budget By Zone	Proposed FY2012 Budget By Total	Proposed by Zone for 2013	%	Proposed FY 2013 Budget	% in Plan	% allocated 17%
Project Staffing & Admin											
16150-1 · Admin & Management	1,417.94	15,597.34	17,015.31	25,200.00	17,113	25,200	16,977		25,000	20	
16150 · Admin & Management	682.06	9,602.66	8,184.69	8,087	8,087	8,023	8,023		16,000		
16160-1 · Reimbursable Expenses	385.59	9,288.65	5,064.08	7,500.00	10,866	16,000	10,866		5,000		
16160 · Reimbursable Expenses	185.47	5,973.47	2,435.92	5,134	5,134	5,134	5,134		1,605		
16170-1 · Reimbursable Mileage	287.93	2,954.14	1,688.03	2,500.00	3,395	5,000	3,395		1,300		
16170 · Reimbursable Mileage	138.50	1,705.51	811.97	1,605	1,605	1,605	1,605		7,000		
16180-1 · Postage, Deliveries	51.37	512.46	1,688.03	2,500.00	883	1,300	883		8,000		
16180 · Postage, Deliveries	24.71	763.55	811.97	417	417	417	417		46,800		
16190-1 · Printing & Reproduction	337.16	4,105.22	4,051.26	6,000.00	4,754	7,000	4,754		24,000		
16190 · Printing & Reproduction	162.19	2,619.01	1,948.74	2,246	2,246	2,246	2,246		15,600		
16200-1 · Public Notices, Advertising	0.00	3,115.05	810.25	1,200.00	5,433	8,000	5,433		22,000		
16200 · Public Notices, Advertising	0.00	5,046.47	3,897.75	46,800.00	2,567	46,800	31,671		3,000		
16210-1 · Project Management	2,633.32	28,966.52	31,599.85	46,800.00	31,782	46,800	31,671		24,000		
16210 · Project Management	1,266.68	18,833.48	15,200.15	15,018	15,018	15,018	15,129		15,600		
16215-1 · Services Management	2,722.52	29,947.72	32,670.06	48,385.00	54,776	80,660	54,776		22,000		
16215 · Services Management	1,309.59	18,437.60	15,714.94	12,000.00	25,884	24,000	16,298		3,000		
16220-1 · Legal Services	8,542.36	44,708.90	8,102.53	16,298	16,298	24,000	16,298		15,600		
16220 · Legal Services	4,109.04	30,398.54	3,897.47	7,702	7,702	7,702	7,702		22,000		
16250-1 · Bookkeeping	962.17	9,189.62	4,929.04	7,300.00	10,594	15,600	10,594		3,000		
16250 · Bookkeeping	462.83	4,930.38	2,370.96	5,006	5,006	5,006	5,006		3,000		
16260-1 · Assess Data Mgmt & Billing	927.97	9,279.70	13,161.26	21,492.08	14,940	22,000	14,940		600		
16260 · Assess Data Mgmt & Billing	446.37	7,002.74	8,330.82	3,600.00	2,037	3,000	2,037		600		
16270-1 · Office Supplies	0.00	0.00	2,430.76	200.00	407	600	407		15,600		
16270 · Office Supplies	0.00	0.00	1,169.24	200.00	193	193	193		2,500		
16280-1 · Other	42.23	258.28	100.00	200.00	407	600	407		11,000		
16280 · Other	28.86	203.55	100.00	200.00	193	193	193		7,470		
16290-1 · Office Lease Space	810.25	5,428.68	9,790.55	14,500.00	10,594	15,600	10,594		3,530		
16290 · Office Lease Space	389.75	2,611.32	4,709.45	8,000.00	1,698	2,500	1,698		15,000		
16291-1 · Office Equipment	59.09	752.62	5,401.68	8,000.00	1,698	2,500	1,698		4,849		
16291 · Office Equipment	28.42	362.03	2,598.32	802	802	802	802		38,400		
16340-1 · Auditing Fees	0.00	0.00	0.00	11,000.00	7,470	11,000	7,470		337,460		
16340 · Auditing Fees	0.00	9,700.00	11,000.00	3,530	3,530	3,530	3,530				
16530-1 · Insurance & Surety Bond	0.00	2,223.84	2,563.24	3,500.00	10,186	15,000	10,151				
16530 · Insurance & Surety Bond	0.00	(371.25)	1,136.76	4,814	4,814	4,814	4,814				
Payroll Expenses											
Total Project Staffing & Admin	28,414.37	284,147.80	221,677.08	221,677.08	299,260	299,260	337,460		38,400		

	Dec 11	Actual FY2011 Sources and Uses	Approved FY2011 Budget	Approved FY2011 Budget By Zone	Proposed FY2012 Budget By Zone	Proposed FY2012 Budget By Total	Proposed by Zone for 2013	Proposed FY 2013 Budget	% in Plan 30%	% allocated 27%
Security and Public Safety										
15415-1 · Vehicle Maint. & Operation	478.29	4,854.33	2,700.84	4,000.00	6,791	10,000	6,800	10,000		
15415 · Vehicle Maint. & Operations	230.07	3,046.61	1,299.16	3,209	3,209	3,000	3,200	370,000		
15420-1 · Contract Public Safety Serv	25,454.09	144,179.18	120,000.00	220,000.00	237,684	350,000	251,600	39,000		
15420 · Contract Public Safety Serv	11,998.37	117,302.26	100,000.00	112,316	118,400	39,000	26,485	1,800		
15425-1 · Mobile Camera Program.	1,063.46	7,120.14	18,000.00	36,000.00	26,485	12,515	1,224			
15425 · Mobile Camera Program	511.54	9,299.86	18,000.00	1,240.00	842	3,000	576			
15430-1 · Cell Phone.	0.00	0.00	837.26	4,000.00	398	3,000				
15430 · Cell Phone	0.00	83.36	402.74	2,037	963	2,400	668			
15450-1 · Public Safety Insurance.	0.00	0.00	2,700.84	4,000.00	2,037	3,000				
15450 · Public Safety Insurance	245.54	722.98	1,299.16	1,500.00	1,630	5,000	332			
16100-1 · Store Front Equipment.	0.00	0.00	1,012.82	10,000.00	770	10,000	3,400			
16100 · Store Front Equipment	0.00	0.00	487.18	10,000.00	3,395	1,605	1,600			
16101-1 · Public Safety Training.	0.00	0.00	6,752.11	40,000.00	6,791	40,000.00	40,800			
16101 · Public Safety Training	0.00	0.00	3,247.89	40,000.00	3,209	0	19,200			
16102-1 · Public Safety Equipment.	0.00	0.00	6,752.11	75,000.00	40,746	60,000	60,000			
16102 · Public Safety Equipment	0.00	0.00	3,247.89	75,000.00	19,254	16,875	34,000			
16103-1 · Vehicle and Equipment.	0.00	24,948.23	40,000.00	40,000.00	0	0	16,000			
16103 · Vehicle and Equipment	3,457.08	32,194.04	40,000.00	40,746	40,800	60,000	60,000			
16110 · Graffiti Abatement	1,662.92	26,365.96	35,000.00	0.00	11,460	16,875	16,000			
16115-1 · Nuisance Abatement.	3,457.08	0.00	0.00	0.00	11,460	16,875	16,000			
16115 · Nuisance Abatement	1,662.92	0.00	0.00	1,820.00	1,236	1,820				
16111-1 · Light Outage Survey.	0.00	0.00	1,228.88	1,820.00	1,236	1,820				
16111 · Light Outage Survey	0.00	0.00	591.12	499,335	584	499,335	536,800			
Total Security and Public Safety	50,221.36	370,118.95	403,560.00	403,560.00	499,335	499,335	536,800	536,800	13%	39%
Visual Improvements & Cultural										
16212-1 · Identification Design & Inst	711.00	20,551.93	25,000.00	247,409	247,738	364,320	247,738	364,320		
16212 · Identification Design & Inst	342.00	11,991.81	100,000.00	116,911	116,582	15,000	15,000	15,000		
16213 · Landscape Maintenance	0.00	0.00	0.00	0.00	15,000	60,000	40,800	60,000		
16216-1 · Holiday Design & Install	342.00	0.00	0.00	19,254	19,254	439,320	19,200	439,320		
16216 · Holiday Design & Install	1,395.00	32,543.74	125,000.00	125,000.00	439,320	439,320	439,320	439,320		
Total Visual Improvements & Cultural	94,271.66	947,085.19	984,653.21	984,653.21	1,442,415	1,442,415	1,987,518	1,987,518	101%	101%
Total Uses of Funds										
Revenue Shortfall								(501,084)		
Investment revenues								914,204		
Planned Reserves	83,443.93	729,491.50	582,255.60	582,255.60	412,608	412,608	413,120	413,120		
Balance of invested										

* 2012 Assessments collected before December 31 are backed out.